

**THREE-A-RESOURCES BERHAD  
(481559-M)  
(Incorporated in Malaysia)**

**Directors' Report and Audited Financial Statements  
31 December 2008**

Ernst & Young  
AF:0099

**481559-M**

**Three-A Resources Berhad  
(Incorporated in Malaysia)**

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**Three-A Resources Berhad  
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**Directors' report**

The directors have pleasure in presenting their report together with the audited financial statements of the Group and of the Company for the financial year ended 31 December 2008.

**Principal activities**

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are disclosed in Note 5 to the financial statements.

There have been no significant changes in the nature of these principal activities during the financial year.

**Results**

	Group RM	Company RM
Net profit/(loss) for the year	<u>12,134,888</u>	<u>(932,454)</u>

There were no material transfers to or from reserves or provisions during the financial year except as disclosed in the statements of changes in equity.

In the opinion of the directors, the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

**Dividend**

The amount of dividends paid by the Company since 31 December 2007 were as follows:

RM

In respect of the financial year ended 31 December 2007:

1.2 sen tax exempt interim dividend on 192,500,012 ordinary shares,  
declared on 28 January 2008 and paid on 3 March 2008. 2,310,000

In respect of the financial year ended 31 December 2008:

1 sen tax exempt interim dividend on 308,000,019 ordinary shares,  
declared on 5 February 2009 and paid on 11 March 2009. 3,080,000

The directors do not recommend the payment of any final dividend in respect of the current financial year ended 31 December 2008.

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**Three-A Resources Berhad  
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**Directors**

The directors of the Company in office since the date of the last report and at the date of this report are:

Dato' Mohd Nor Bin Abdul Wahid  
Fang Chew Hiam  
Foong Chiew Fatt  
Fong Chiew Hean  
Fong Chu King @ Tong Chu King  
Chew Eng Chai  
Tan Chon Sing @ Tan Kim Tieng  
Fang Siew Yee  
Fang Siew Ping  
Liew Kuo Shin  
Khoo Wee Boon  
Mohd Zaki Bin Hamzah

**Directors' benefits**

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the directors might acquire benefits by means of acquisition of shares in or debentures of the Company or any other body corporate.

Since the end of the previous financial year, no director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the directors as shown in Note 19 to the financial statements or the fixed salary of a full-time employee of the Company) by reason of a contract made by the Company or a related corporation with any director or with a firm of which the director is a member, or with a company in which the director has a substantial financial interest, except as disclosed in Note 25 to the financial statements.

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**Directors' interests**

According to the register of directors' shareholdings, the interests of directors in office at the end of the financial year in shares in the Company during the financial year were as follows:

	Number of ordinary shares of RM0.20 each				At 31.12.2008
	At 1.1.2008	Bonus Issue	Bought	Sold	
<b>Direct interest</b>					
Fang Chew Ham	57,750,000	-	-	(57,780,000)	-
Dato' Mohd Nor					
Bin Abdul Wahid	8,486,250	3,891,750	500,000	-	10,878,000
Foong Chiew Fatt	10,019,350	6,011,610	-	-	16,030,960
Fong Chiew Hean	10,356,850	6,214,110	-	-	16,570,960
Fong Chu King @					
Tong Chu King	7,185,425	4,311,255	-	-	11,496,680
Chew Eng Chai	112,500	67,500	-	-	180,000
Tan Chon Sing @					
Tan Kim Tieng	930,000	558,000	-	-	1,488,000
Fang Siew Ping	1,400,000	180,000	-	(1,100,000)	480,000
Liew Kuo Shih	128,125	76,875	-	-	205,000
Fang Siew Yee	200,000	120,000	-	-	320,000
Mohd Zaki Bin Hamzah	670,500	402,300	300,000	-	1,372,800
<b>Indirect interest:</b>					
Fang Chew Ham *	-	34,688,002	57,780,000	-	92,448,002

\* By virtue of his interest in shares in Fang Chew Ham Holdings Sdn. Bhd. ("FCHH"), Fang Chew Ham is deemed to have interests in shares of the Company to the extent FCHH has an interest.

None of the other directors in office at the end of the financial year had any interest in shares in the Company or its related corporation during the financial year.

**Issue of shares**

During the financial year, the Company increased its:

- (a) authorised ordinary share capital from RM50,000,000 to RM100,000,000 through the creation of 250,000,000 new ordinary shares of RM0.20 each; and.

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**Issue of shares (contd.)**

- (b) issued and paid-up ordinary share capital from RM38,500,002 to RM61,600,003 by way of the issuance of 115,500,007 ordinary shares of RM0.20 each through a bonus issue of 3 new ordinary shares for every 5 existing ordinary shares via capitalisation from the share premium account and retained earnings of the Company of RM4,846,960 and RM18,253,041 respectively.

The new ordinary shares issued during the financial year ranked pari passu in all respects with the existing ordinary shares of the Company.

**Other statutory information**

- (a) Before the balance sheets and income statements of the Group and of the Company were made out, the directors took reasonable steps:
- (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate provision had been made for doubtful debts; and
  - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business had been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the directors are not aware of any circumstances which would render:
- (i) the amount written off for bad debts or the amount of the provision for doubtful debts inadequate to any substantial extent in respect of these financial statements; and
  - (ii) the values attributed to the current assets in the financial statements of the Group and of the Company misleading.
- (c) At the date of this report, the directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.
- (d) At the date of this report, the directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Group and of the Company which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist:
- (i) any charge on the assets of the Group or of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or

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**Other statutory information (contd.)**

- (ii) any contingent liability of the Group or of the Company which has arisen since the end of the financial year.
- (f) In the opinion of the directors:
  - (i) no contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Group or of the Company to meet their obligations as and when they fall due; and
  - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Group or of the Company for the financial year in which this report is made.

**Significant events**

Details of significant events are disclosed in Note 30 to the financial statements.

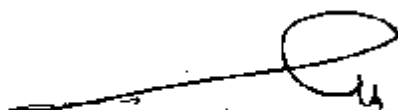
**Subsequent event**

Details of a subsequent event are disclosed in Note 31 to the financial statements.

**Auditors**

The auditors, Ernst & Young, have expressed their willingness to continue in office.

Signed on behalf of the Board in accordance with a resolution of the directors dated 23 March 2009.



Dato' Mohd Nor Bin Abdul Wahid



Fang Chew Ham

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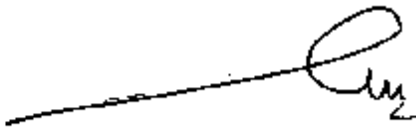
**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**Statement by directors**

**Pursuant to Section 169(15) of the Companies Act, 1965**

We, Dato' Mohd Nor Bin Abdul Wahid and Fang Chew Ham, being two of the directors of Three-A Resources Berhad, do hereby state that, in the opinion of the directors, the accompanying financial statements set out on pages 9 to 48 are drawn up in accordance with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2008 and of the results and the cash flows of the Group and of the Company for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the directors dated 23 March 2009.



Dato' Mohd Nor Bin Abdul Wahid



Fang Chew Ham

**Statutory declaration**

**Pursuant to Section 169(16) of the Companies Act, 1965**

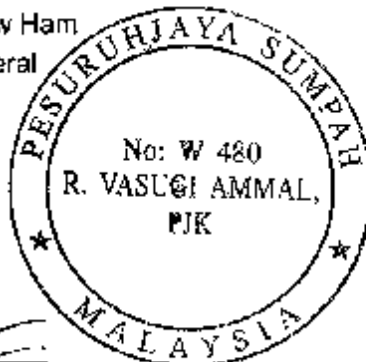
I, Fang Chew Ham, being the director primarily responsible for the financial management of Three-A Resources Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 9 to 48 are in my opinion correct, and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared by  
the abovenamed Fang Chew Ham  
at Kuala Lumpur in the Federal  
Territory on 23 March 2009



Fang Chew Ham

Before me,



No: 72, Tkl 3,  
Jalan Mega Menjung,  
Bandar Kongsleks,  
58200 Kuala Lumpur,



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**Independent auditors' report to the members of  
Three-A Resources Berhad  
(Incorporated in Malaysia)**

**Report on the financial statements**

We have audited the financial statements of Three-A Resources Berhad, which comprise the balance sheets as at 31 December 2008 of the Group and of the Company, and the income statements, statements of changes in equity and cash flow statements of the Group and of the Company for the year then ended, and a summary of significant accounting policies and other explanatory notes, as set out on pages 9 to 48.

*Directors' responsibility for the financial statements*

The directors of the Company are responsible for the preparation and fair presentation of these financial statements in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

*Auditors' responsibility*

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with approved standards on auditing in Malaysia. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgement, including the assessment of risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of the accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

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**Independent auditors' report to the members of  
Three-A Resources Berhad (contd.)  
(Incorporated in Malaysia)**

*Opinion*

In our opinion, the financial statements have been properly drawn up in accordance with Financial Reporting Standards and the Companies Act, 1965 in Malaysia so as to give a true and fair view of the financial position of the Group and of the Company as at 31 December 2008 and of their financial performance and cash flows for the year then ended.


**Report on other legal and regulatory requirements**

In accordance with the requirements of the Companies Act, 1965 in Malaysia, we also report the following:

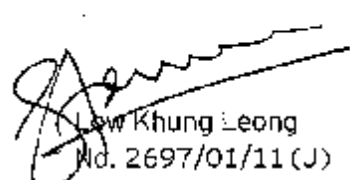
- (a) In our opinion, the accounting and other records and the registers required by the Act to be kept by the Company and its subsidiaries have been properly kept in accordance with the provisions of the Act.
- (b) We are satisfied that the accounts of the subsidiaries that have been consolidated with the financial statements of the Company are in form and content appropriate and proper for the purposes of the preparation of the consolidated financial statements and we have received satisfactory information and explanations required by us for those purposes.
- (c) The auditors' reports on the accounts of the subsidiaries were not subject to any qualification and did not include any comment required to be made under Section 174(3) of the Act.

**Other matters**

This report is made solely to the members of the Company, as a body, in accordance with Section 174 of the Companies Act, 1965 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.



Ernst & Young  
AF: 0039  
Chartered Accountants



Law Khung Leong  
No. 2697/01/11(J)  
Chartered Accountant

Kuala Lumpur, Malaysia  
23 March 2009

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**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**Balance sheets as at 31 December 2008**

	Note	Group		Company	
		2008 RM	2007 RM	2008 RM	2007 RM
<b>Non-current assets</b>					
Property, plant and equipment	3	67,046,906	53,432,414	1,867	2,335
Prepaid land lease payments	4	11,470,990	9,726,402	-	-
Investments in subsidiaries	5	-	-	20,100,002	20,100,000
Due from a subsidiary	6	-	-	45,967,275	49,206,063
		<u>78,517,896</u>	<u>63,158,816</u>	<u>66,069,144</u>	<u>69,308,398</u>
<b>Current assets</b>					
Inventories	7	20,029,338	20,867,141	-	-
Trade receivables	8	35,097,211	29,516,560	-	-
Other receivables	9	1,060,427	3,379,236	1,160	1,160
Tax recoverable		1,090,793	136,063	-	-
Cash and bank balances	10	2,674,318	4,953,979	4,715	4,765
		<u>59,952,087</u>	<u>58,852,979</u>	<u>5,875</u>	<u>5,925</u>
<b>Total assets</b>		<u>138,469,983</u>	<u>122,011,795</u>	<u>66,075,019</u>	<u>69,314,323</u>
<b>Equity and liabilities</b>					
<b>Equity attributable to equity holders of the Company</b>					
Share capital	11	61,600,003	38,500,002	61,600,003	38,500,002
Share premium	12	-	4,846,960	-	4,846,960
Retained earnings	13	18,041,742	26,469,895	4,448,078	25,943,573
Total equity		<u>79,641,745</u>	<u>69,816,857</u>	<u>66,048,081</u>	<u>69,290,535</u>

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Three-A Resources Berhad  
(Incorporated in Malaysia)

Balance sheets as at 31 December 2008 (contd.)

		Group		Company	
	Note	2008	2007	2008	2007
		RM	RM	RM	RM
<b>Non-current liabilities</b>					
Borrowings	14	17,660,591	9,323,760	-	-
Deferred tax liabilities	15	6,131,219	6,164,990	-	-
		<u>23,791,810</u>	<u>15,488,750</u>	<u>-</u>	<u>-</u>
<b>Current liabilities</b>					
Borrowings	14	27,857,992	30,582,106	-	-
Trade payables	16	2,124,630	3,024,212	-	-
Other payables	17	5,053,808	3,094,680	26,938	23,788
Provision for taxation		-	5,190	-	-
		<u>35,036,428</u>	<u>36,706,188</u>	<u>26,938</u>	<u>23,788</u>
<b>Total liabilities</b>		<u>58,828,238</u>	<u>52,194,938</u>	<u>26,938</u>	<u>23,788</u>
<b>Total equity and liabilities</b>		<u>138,469,983</u>	<u>122,011,795</u>	<u>66,075,019</u>	<u>69,314,323</u>

The accompanying notes form an integral part of the financial statements.

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**Three-A Resources Berhad**  
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**Income statements**

**For the year ended 31 December 2008**

		<b>Group</b>		<b>Company</b>	
	<b>Note</b>	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
		<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
Revenue	18	152,251,574	107,118,021	-	31,078,219
Cost of sales		(121,640,875)	(80,445,624)	-	-
Gross profit		30,610,699	26,672,397	-	31,078,219
Other income		48,325	177,113	-	-
Administrative expenses		(11,390,418)	(8,890,122)	(932,454)	(221,688)
Other expenses		(3,782,913)	(3,757,678)	-	-
Profit/(loss) from operations	19	15,485,693	14,201,710	(932,454)	30,856,553
Finance costs	21	(2,796,431)	(1,881,903)	-	-
Profit/(loss) before taxation		12,689,262	12,319,807	(932,454)	30,856,553
Taxation	22	(554,374)	(2,207,431)	-	(5,078,219)
Net profit/(loss) for the year		12,134,888	10,112,376	(932,454)	25,778,334

**Earnings per share attributable**  
**to equity holders**  
**of the Company (sen):**

Basic, for profit for the year	23	<u>3.9</u>	<u>3.4</u>
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The accompanying notes form an integral part of the financial statements.

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**Three-A Resources Berhad**  
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**Statements of changes in equity**  
**For the year ended 31 December 2008**

	Note	Share capital RM	Share premium <sup>(1)</sup> RM	Retained earnings <sup>(2)</sup> RM	Total RM
<b>Group</b>					
At 1 January 2007		35,000,002	733,629	18,457,519	54,191,150
Issuance of ordinary shares pursuant to private placement		3,500,000	4,287,500	-	7,787,500
Expenses incurred on issuance of ordinary shares not recognised in the income statement		-	(174,169)	-	(174,169)
Dividend paid	24	-	-	(2,100,000)	(2,100,000)
Net profit for the year		-	-	10,112,378	10,112,376
<b>At 31 December 2007</b>		<b>38,500,002</b>	<b>4,846,960</b>	<b>26,469,895</b>	<b>69,816,857</b>
At 1 January 2008		38,500,002	4,846,960	26,469,895	69,816,857
Issuance of ordinary shares pursuant to bonus issue	11	23,100,001	(4,846,960)	(18,253,041)	-
Dividend paid	24	-	-	(2,310,000)	(2,310,000)
Net profit for the year		-	-	12,134,888	12,134,888
<b>At 31 December 2008</b>		<b>61,600,003</b>	<b>-</b>	<b>18,041,742</b>	<b>79,641,745</b>

The accompanying notes form an integral part of the financial statements.

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**Three-A Resources Berhad  
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**Statements of changes in equity  
For the year ended 31 December 2008 (contd.)**

	Note	Share capital RM	Share premium <sup>(1)</sup> RM	Retained earnings <sup>(2)</sup> RM	Total RM
<b>Company</b>					
<b>At 1 January 2007</b>		35,000,002	733,629	2,265,239	37,998,870
Issuance of ordinary shares pursuant to private placement		3,500,000	4,287,500	-	7,787,500
Expenses incurred on issuance of ordinary shares not recognised in the income statement		-	(174,169)	-	(174,169)
Dividend paid	24	-	-	(2,100,000)	(2,100,000)
Net profit for the year		-	-	25,778,334	25,778,334
<b>At 31 December 2007</b>		<b>38,500,002</b>	<b>4,846,960</b>	<b>25,943,573</b>	<b>69,290,535</b>
<b>At 1 January 2008</b>		38,500,002	4,846,960	25,943,573	69,290,535
Issuance of ordinary shares pursuant to bonus issue	11	23,100,001	(4,846,960)	(18,253,041)	-
Dividend paid	24	-	-	(2,310,000)	(2,310,000)
Net loss for the year		-	-	(932,454)	(932,454)
<b>At 31 December 2008</b>		<b>61,600,003</b>	<b>-</b>	<b>4,448,078</b>	<b>66,048,081</b>

**Note:**

- (1) Non-distributable
- (2) Distributable

The accompanying notes form an integral part of the financial statements.

**Three-A Resources Berhad  
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**Cash flow statements  
For the year ended 31 December 2008**

	Note	Group		Company	
		2008 RM	2007 RM	2008 RM	2007 RM
<b>Cash flows from operating activities</b>					
Profit/(loss) before taxation		12,689,262	12,319,807	(932,454)	30,856,553
Adjustments for:					
Amortisation of leasehold land		155,412	155,412	-	-
Depreciation of property, plant and equipment		3,512,337	3,011,197	468	468
Reversal of provision for doubtful debts		-	(324,843)	-	-
Bad debts written off		4,967	-	-	-
Unrealised foreign exchange (gain)/loss		(569,876)	11,493	-	-
Interest expense		2,530,090	1,714,018	-	-
Interest income		(22,084)	(21,293)	-	-
Gain on disposal of property, plant and equipment		(50,675)	-	-	-
Operating profit/(loss) before working capital changes		18,249,433	16,865,791	(931,986)	30,857,021
Working capital changes:					
Inventories		837,803	(7,036,070)	-	-
Receivables		(2,669,025)	(8,340,415)	-	-
Payables		(784,880)	1,545,423	3,150	(210)
Subsidiary		-	-	3,238,788	(31,287,520)
Cash generated from/(used in) operations		15,633,331	3,032,729	2,309,952	(430,709)
Interest paid		(2,292,889)	(1,714,018)	-	-
Income tax paid		(1,548,065)	(974,617)	-	(5,078,219)
Net cash generated from/ (used in) operating activities		11,792,377	344,094	2,309,952	(5,508,928)
<b>Cash flows from investing activities</b>					
Investment in a subsidiary company		-	-	(2)	-
Proceeds from disposal of property, plant and equipment		100,000	-	-	-
Purchase of property, plant and equipment	(a)	(14,172,653)	(10,597,311)	-	-
Prepayment of land lease	4	(1,900,000)	(763,225)	-	-
Interest received		22,084	21,293	-	-
Net cash used in investing activities		(15,950,569)	(11,339,243)	(2)	-



**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**Cash flow statements**

For the year ended 31 December 2008 (contd.)

	Note	Group		Company	
		2008 RM	2007 RM	2008 RM	2007 RM
<b>Cash flows from financing activities</b>					
Proceeds from issuance of ordinary shares		-	7,787,500	-	7,787,500
Expenses incurred on issuance of ordinary shares		-	(174,169)	-	(174,169)
Dividends paid	24	(2,310,000)	(2,100,000)	(2,310,000)	(2,100,000)
(Repayment)/drawdown of bankers acceptances		(4,936,620)	9,207,416	-	-
Drawdown of term loans		10,697,213	1,957,791	-	-
Repayments of term loans		(2,286,509)	(1,640,732)	-	-
Payments of hire purchase obligations		(650,675)	(401,219)	-	-
Net cash generated from/ (used in) financing activities		513,409	14,636,587	(2,310,000)	5,513,331
<b>Net (decrease)/increase in cash and cash equivalents</b>		<b>(3,644,783)</b>	<b>3,641,438</b>	<b>(50)</b>	<b>4,403</b>
<b>Cash and cash equivalents at beginning of year</b>		<b>4,953,979</b>	<b>1,312,541</b>	<b>4,765</b>	<b>362</b>
<b>Cash and cash equivalents at end of year (Note 10)</b>		<b>1,309,196</b>	<b>4,953,979</b>	<b>4,715</b>	<b>4,765</b>

**Note to cash flow statement**

(a) Acquisitions of property, plant and equipment during the current financial year were financed by:

	Group/Company	
	2008 RM	2007 RM
Cash	14,172,653	10,597,311
Hire purchase	1,424,186	-
Credit purchase	1,579,315	-
	<u>17,176,154</u>	<u>10,597,311</u>

The accompanying notes form an integral part of the financial statements.

**Three-A Resources Berhad  
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**Notes to the financial statements - 31 December 2008**

**1. Corporate information**

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and is listed on the Main Board of Bursa Malaysia Securities. The registered office and the principal place of business of the Group and of the Company is located at AL 308, Lot 590 & Lot 4196, Jalan Industri, U19, Kampung Baru Seri Sungai Buloh, 47000 Selangor Darul Ehsan.

The principal activity of the Company is investment holding. The principal activities of the subsidiaries are disclosed in Note 5. There have been no significant changes in the nature of the principal activities during the financial year.

The financial statements were authorised for issue by the Board of Directors in accordance with a resolution of the directors on 23 March 2009.

**2. Significant accounting policies**

**2.1 Basis of preparation**

The financial statements comply with the provisions of the Companies Act, 1965 and applicable Financial Reporting Standards in Malaysia. At the beginning of the current financial year, the Group and the Company had adopted new and revised FRSs which are mandatory for financial periods beginning on or after 1 January 2008 as described fully in Note 2.3.

These financial statements have also been prepared on a historical basis and are presented in Ringgit Malaysia (RM).

**2.2 Summary of significant accounting policies**

**(a) Subsidiary and basis of consolidation**

**(i) Subsidiary**

Subsidiary is an entity over which the Group has the ability to control the financial and operating policies so as to obtain benefits from its activities. The existence and effect of potential voting rights that are currently exercisable or convertible are considered when assessing whether the Group has such power over another entity.

In the Company's separate financial statements, investment in subsidiary is stated at cost less impairment losses. On disposal of such investment, the difference between net disposal proceeds and their carrying amounts is included in profit or loss.

**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(a) Subsidiary and basis of consolidation (contd.)**

**(ii) Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the balance sheet date. The financial statements of the subsidiaries are prepared for the same reporting date as the Company.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continues to be consolidated until the date that such control ceases. In preparing the consolidated financial statements, intragroup balances, transactions and unrealised gains or losses are eliminated in full. Uniform accounting policies are adopted in the consolidated financial statements for like transactions and events in similar circumstances.

Acquisition of subsidiaries are accounted for using the purchase method. The purchase method of accounting involves allocating the cost of the acquisition to the fair value of the assets acquired and liabilities and contingent liabilities assumed at the date of acquisition. The cost of an acquisition is measured as the aggregate of the fair values, at the date of exchange, of the assets given, liabilities incurred or assumed, and equity instruments issued, plus any costs directly attributable to the acquisition.

Any excess of the cost of the acquisition over the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities represents goodwill. Any excess of the Group's interest in the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of acquisition is recognised immediately in profit or loss.

**(b) Property, plant and equipment, and depreciation**

All items of property, plant and equipment are initially recorded at cost. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Subsequent to recognition, property, plant and equipment are stated at cost less accumulated depreciation and any accumulated impairment losses.

**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(b) Property, plant and equipment, and depreciation (contd.)**

Capital work-in-progress are not depreciated as these assets are not available for use. Depreciation of other property, plant and equipment is provided for on a straight-line basis to write off the cost of each asset to its residual value over the estimated useful life, at the following annual rates:

Factory and office buildings	2%
Plant and machinery	5%
Tools and implements	10%
Furniture and fittings and equipment	10%
Renovations and electrical installations	10%
Motor vehicles	10%

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property, plant and equipment.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. The difference between the net disposal proceeds, if any and the net carrying amount is recognised in profit or loss.

**(c) Leases**

**(i) Classification**

A lease is recognised as a finance lease if it transfers substantially to the Group all the risks and rewards incidental to ownership. Leases of land and buildings are classified as operating or finance leases in the same way as leases of other assets and the land and buildings elements of a lease of land and buildings are considered separately for the purposes of lease classification. All leases that do not transfer substantially all the risks and rewards are classified as operating leases.

**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(c) Leases (contd.)**

**(ii) Finance leases**

Assets acquired by way of hire purchase or finance leases are stated at an amount equal to the lower of their fair values and the present value of the minimum lease payments at the inception of the leases, less accumulated depreciation and impairment losses. The corresponding liability is included in the balance sheet as borrowings. In calculating the present value of the minimum lease payments, the discount factor used is the interest rate implicit in the lease, when it is practicable to determine; otherwise, the Company's incremental borrowing rate is used. Any initial direct costs are also added to the carrying amount of such assets.

Lease payments are apportioned between the finance costs and the reduction of the outstanding liability. Finance costs, which represent the difference between the total leasing commitments and the fair value of the assets acquired, are recognised in the profit or loss over the term of the relevant lease so as to produce a constant periodic rate of charge on the remaining balance of the obligations for each accounting period.

The depreciation policy for leased assets is in accordance with that for depreciable property, plant and equipment as described in Note 2.2(b).

**(iii) Operating Leases**

In the case of a lease of land and buildings, the minimum lease payments or the up-front payments made are allocated, whenever necessary, between the land and the buildings elements in proportion to the relative fair values for leasehold interests in the land element and buildings element of the lease at the inception of the lease. The up-front payment represents prepaid lease payments and are amortised on a straight-line basis over the lease term.

**(d) Inventories**

Inventories are stated at lower of cost and net realisable value.

Cost is determined using the first in, first out method. The cost of raw materials comprises costs of purchase. The costs of finished goods and work-in-progress comprise costs of raw materials, direct labour, other direct costs and appropriate proportions of manufacturing overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**Three-A Resources Berhad  
(incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(e) Provisions**

Provisions are recognised when the Group has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. Where the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

**(f) Employee benefits**

**(i) Short term benefits**

Wages, salaries, bonuses and social security contributions are recognised as an expense in the year in which the associated services are rendered by employees of the Group. Short term accumulating compensated absences such as paid annual leave are recognised when services are rendered by employees that increase their entitlement to future compensated absences, and short term non-accumulating compensated absences such as sick leave are recognised when the absences occur.

**(ii) Defined contribution plans**

Defined contribution plans are post-employment benefit plans under which the Group pays fixed contributions into separate entities or funds and will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years. Such contributions are recognised as an expense in the profit or loss as incurred. As required by law, companies in Malaysia make such contributions to the Employees Provident Fund ("EPF").

**(g) Income tax**

Income tax on the profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the balance sheet date.

**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(g) Income tax (contd.)**

Deferred tax is provided for, using the liability method, on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the balance sheet date. Deferred tax is recognised in the income statement, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also recognised directly in equity.

**(h) Revenue recognition**

Revenue is recognised when it is probable that the economic benefits associated with the transaction will flow to the enterprise and the amount of the revenue can be measured reliably.

**(i) Sale of goods**

Revenue is recognised net of sales taxes and upon transfer of significant risks and rewards of ownership to the buyer. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

**(ii) Interest income**

Interest income is recognised on an accrual basis using the effective interest method.

**(iii) Dividend income**

Dividend income is recognised when the Group's right to receive payment is established.

**Three-A Resources Berhad  
(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(i) Foreign currencies**

**(i) Functional and presentation currency**

The individual financial statements of each entity in the Group are measured using the currency of the primary economic environment in which the entity operates ("the functional currency"). The consolidated financial statements are presented in Ringgit Malaysia (RM), which is also the Company's functional currency.

**(ii) Foreign currency transactions**

In preparing the financial statements of individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded in the functional currencies using the exchange rates prevailing at the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are translated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated.

Exchange differences arising on the settlement of monetary items, and on the translation of monetary items, are included in profit or loss for the period except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operation. These are initially taken directly to the foreign currency translation reserve within equity until the disposal of the foreign operations, at which time they are recognised in profit or loss. Exchange differences arising on monetary items that form part of the Company's net investment in foreign operation are recognised in profit or loss in the Company's separate financial statements or the individual financial statements of the foreign operation, as appropriate.

Exchange differences arising on the translation of non-monetary items carried at fair value are included in profit or loss for the period except for the differences arising on the translation of non-monetary items in respect of which gains and losses are recognised directly in equity. Exchange differences arising from such non-monetary items are also recognised directly in equity.



**Three-A Resources Berhad**  
**(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(j) Impairment of non-financial assets**

The carrying amounts of the Group's assets, other than inventories and deferred tax assets, are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated to determine the amount of impairment loss.

For the purpose of impairment testing of these assets, recoverable amount is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs to.

An asset's recoverable amount is the higher of an asset's or CGU's fair value less costs to sell and its value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

An impairment loss is recognised in profit or loss in the period.

**(k) Financial instruments**

Financial instruments are recognised in the balance sheet when the Group has become a party to the contractual provisions of the instrument.

Financial instruments are classified as liabilities or equity in accordance with the substance of the contractual arrangement. Interest, dividends, and gains and losses relating to a financial instrument classified as a liability are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity. Financial instruments are offset when the Group has a legally enforceable right to offset and intends to settle either on a net basis or to realise the asset and settle the liability simultaneously.

**Three-A Resources Berhad**  
**(Incorporated in Malaysia)**

**2. Significant accounting policies (contd.)**

**2.2 Summary of significant accounting policies (contd.)**

**(k) Financial instruments (contd.)**

**(i) Cash and cash equivalents**

For the purposes of the cash flow statements, cash and cash equivalents include cash on hand and at bank, deposits at call and short term highly liquid investments which have an insignificant risk of changes in value, net of outstanding bank overdrafts.

**(ii) Receivables**

Receivables are carried at anticipated realisable values. Bad debts are written off when identified. An estimate is made for doubtful debts based on a review of all outstanding amounts as at the balance sheet date.

**(iii) Payables**

Payables are stated at cost which is the fair value of the consideration to be paid in the future for goods and services received.

**(iv) Interest bearing loans and borrowings**

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method.

**(v) Equity instruments**

Ordinary shares are classified as equity. Dividends on ordinary shares are recognised in equity in the period in which they are declared.

The transaction costs of an equity transaction are accounted for as a deduction from equity, net of tax. Equity transaction costs comprise only those incremental external costs directly attributable to the equity transaction which would otherwise have been avoided.

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**2. Significant accounting policies (contd.)**

**2.3. Changes in accounting policies and effects arising from adoption of new and revised FRSs**

On 1 January 2008, the Group and the Company adopted the following revised FRSs, amendment to FRS and Interpretations:

FRS 107: Cash Flow Statements  
 FRS 111: Construction Contracts  
 FRS 112: Income Taxes  
 FRS 118: Revenue  
 FRS 120: Accounting for Government Grants and Disclosure of Government Assistance  
 FRS 134: Interim Financial Reporting  
 FRS 137: Provisions, Contingent Liabilities and Contingent Assets  
 Amendment to FRS 121: The Effects of Changes in Foreign Exchange Rates – Net Investment in a Foreign Operation  
 IC Interpretation 1: Changes in Existing Decommissioning, Restoration and Similar Liabilities  
 IC Interpretation 2: Members' Shares in Co-operative Entities and Similar Instruments  
 IC Interpretation 5: Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds  
 IC Interpretation 6: Liabilities arising from Participating in a Specific Market – Waste Electrical and Electronic Equipment  
 IC Interpretation 7: Applying the Restatement Approach under FRS 129 Financial Reporting in Hyperinflationary Economies  
 IC Interpretation 8: Scope of FRS 2

The revised FRSs, amendment to FRS and Interpretations above do not have any significant impact on the financial statements of the Group and the Company.

**2.4 Standards and Interpretations issued but not yet effective**

At the date of authorisation of these financial statements, the following new FRSs and Interpretations were issued but not yet effective and have not been applied by the Group and the Company:

FRSs and Interpretations	Effective for financial periods beginning on or after
FRS 4: Insurance contracts	1 January 2010
FRS 7: Financial Instruments: Disclosures	1 January 2010
FRS 8: Operating Segments	1 July 2009
FRS 139: Financial Instruments: Recognition and Measurement	1 January 2010
IC Interpretation 9: Reassessment of Embedded Derivatives	1 January 2010
IC Interpretation 10: Interim Financial Reporting and Impairment	1 January 2010

**Three-A Resources Berhad  
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**2. Significant accounting policies (contd.)**

**2.4 Standards and Interpretations issued but not yet effective (contd.)**

The new FRSs and Interpretations above are expected to have no significant impact on the financial statements of the Group and the Company upon their initial application except for the changes in disclosures arising from the adoption of FRS 7 and FRS 8.

The Group and the Company are exempted from disclosing the possible impact, if any, to the financial statements upon the initial application of FRS 139.

**2.5 Significant accounting judgements and estimates**

In the process of preparing these financial statements:

- (i) there were no significant judgements made in applying the accounting policies of the Group and the Company which may have significant effects of the amounts recognised in the financial statements; and
- (ii) there were no significant estimation uncertainty at the balance sheet, that may have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

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**3. Property, plant and equipment**

Group	Factory and office buildings RM	Plant and machinery, tools and implements RM	Furniture and fittings and equipment RM	Renovations and electrical installations RM	Motor vehicles RM	Capital work-in-progress RM	Total RM
<b>Cost</b>							
At 1 January 2007	17,800,481	33,128,099	1,860,968	1,078,553	3,419,933	3,842,745	61,131,679
Additions	1,114,484	8,738,483	167,976	220,500	58,000	297,888	10,597,311
Reclassification	1,736,171	1,981,574	-	-	-	(3,717,745)	-
At 31 December 2007/							
At 1 January 2008	20,651,136	43,849,056	2,028,944	1,299,053	3,477,933	422,888	71,728,990
Additions	3,745,380	11,787,057	180,878	18,653	1,424,186	20,000	17,176,154
Disposal	-	-	-	-	(401,979)	-	(401,979)
Reclassification	70,000	-	-	-	-	(70,000)	-
At 31 December 2008	24,466,516	55,636,113	2,209,822	1,317,706	4,500,140	372,868	88,503,165
<b>Accumulated depreciation</b>							
At 1 January 2007	1,977,290	10,541,541	905,347	693,760	1,167,441	-	15,285,379
Charge for the year	395,984	2,013,989	192,914	107,805	300,825	-	3,011,197
At 31 December 2007/							
At 1 January 2008	2,372,954	12,555,530	1,098,261	801,565	1,468,266	-	18,296,576
Charge for the year	438,818	2,431,242	191,076	107,535	345,066	-	3,512,337
Disposal	-	-	-	-	(352,654)	-	(352,654)
At 31 December 2008	2,809,772	14,986,772	1,289,337	809,100	1,461,278	-	21,456,259
<b>Net carrying amount</b>							
At 31 December 2008	21,656,744	40,649,341	920,485	408,606	3,038,862	372,868	67,046,906
At 31 December 2007	18,278,182	31,293,526	930,683	497,488	2,009,667	422,868	53,432,414

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**Three-A Resources Berhad  
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**3. Property, plant and equipment (contd.)**

<b>Company</b>	<b>Furniture and fittings</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
<b>Cost</b>		
At 1 January/31 December	4,675	4,675
<b>Accumulated depreciation</b>		
At 1 January	2,340	1,872
Charge for the year	468	468
At 31 December	2,808	2,340
<b>Net carrying amount</b>		
At 31 December	1,867	2,335

(a) All property, plant and equipment of a subsidiary are charged as securities for borrowings facilities (Note 14) obtained by the subsidiary.

(b) The carrying value of motor vehicles held under hire purchase contracts as at balance sheet date was RM2,631,570 (2007: RM1,433,699). Assets under hire purchase contracts are pledged as security for the related hire purchase liabilities.

**4. Prepaid land lease payments**

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
At 1 January	9,726,402	9,118,589
Additions (Note 30(b))	1,900,000	763,225
Amortisation for the year (Note 19)	(155,412)	(155,412)
At 31 December	11,470,990	9,726,402
<b>Analysed as:</b>		
Long term leasehold land	9,195,407	9,340,236
Short term leasehold land	2,275,583	386,166
	11,470,990	9,726,402
<b>Remaining lease years:</b>		
- Long term leasehold land	33 - 94	34 - 95
- Short term leasehold land	21 - 38	35 - 39

All prepaid land lease payments are pledged as securities for borrowing facilities of the subsidiary (Note 14).

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**Three-A Resources Berhad  
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**5. Investments in subsidiaries**

	<b>Company</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
Unquoted investments	<u>20,100,002</u>	<u>20,100,000</u>

Details of the subsidiaries are as follows:

<b>Name of Subsidiaries</b>	<b>Country of incorporation</b>	<b>Equity interest held</b>		<b>Principal activities</b>
		<b>2008</b>	<b>2007</b>	
San Soon Seng Food Industries Sdn. Bhd.	Malaysia	100%	100%	Manufacturing and selling of food and beverage ingredients
Three-A Plantation (Pahang) Sdn. Bhd.	Malaysia	100%	-	Dormant

All subsidiaries are audited by Ernst & Young, Malaysia

**6. Due from a subsidiary**

The amount due from a subsidiary is interest-free, unsecured and is not receivable within the next twelve months.

**7. Inventories**

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
At cost:		
Finished goods	8,015,231	3,143,018
Raw materials	13,489,944	16,925,138
Packing materials	524,163	798,985
	<u>20,029,338</u>	<u>20,867,141</u>

The cost of inventories recognised as an expense during the financial year amounted to RM113,166,941 (2007: RM73,158,851) which is recognised in cost of sales.

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**8. Trade receivables**

	Group	
	2008 RM	2007 RM
Trade receivables		
- third parties	35,640,746	30,078,480
- related party	106,640	88,255
	35,747,386	30,166,735
Less: Provision for doubtful debts	(650,175)	(650,175)
Trade receivables, net	35,097,211	29,516,560

Movements in the provision for doubtful debts are as follows:

At 1 January	650,175	795,018
Reversal	-	(144,843)
At 31 December	650,175	650,175

**(a) Credit risk**

The Group's primary exposure to credit risk arises through its trade receivables. The Group's trading terms with its customers are mainly on credit. The Group's normal trade credit term ranges from 30 to 150 days (2007: 30 to 150 days). Other credit terms are assessed and approved on a case-by-case basis. The Group has internal mechanisms to monitor the granting of credit and management of credit exposures. In view of the aforementioned and the fact that the Group's trade receivables relate to a large number of diversified customers, there is no significant concentration of credit risk noted at balance sheet date.

**(b) Amount due from a related party**

Related party's debt is due from Seong Chan Sauce & Foodstuff Sdn. Bhd., a company in which certain directors have financial interests. Further details on related party transactions are disclosed in Note 25.

**9. Other receivables**

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Sundry receivables	193,511	200,520	1,160	1,160
Deposits	237,313	406,133	-	-
Prepayments	629,603	2,772,583	-	-
	1,060,427	3,379,236	1,160	1,160
Less: Provision for doubtful debt	-	-	-	-
	1,060,427	3,379,236	1,160	1,160



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**9. Other receivables (contd.)**

Movement in the provision for doubtful debts is as follows:

	Group	
	2008 RM	2007 RM
At 1 January	-	180,000
Reversal	-	(180,000)
At 31 December	<u>-</u>	<u>-</u>

There is no significant concentration of credit risk that may arise from exposures to a single debtor or to groups of debtors.

**10. Cash and cash equivalents**

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Cash and bank balances	2,674,318	4,953,979	4,715	4,765
Bank overdrafts (Note 14)	(1,365,122)	-	-	-
	<u>1,309,196</u>	<u>4,953,979</u>	<u>4,715</u>	<u>4,765</u>

Cash at banks earns interest at floating rates based on daily deposit rates ranging from 1% to 3.7% (2007: 3.4% to 4.4%) per annum.

**11. Share capital**

	Group/Company			
	2008		2007	
	Number of Shares	Amount RM	Number of Shares	Amount RM
<b>Authorised</b>				
At 1 January	250,000,000	50,000,000	250,000,000	50,000,000
Created during the year	250,000,000	50,000,000	-	-
At 31 December	<u>500,000,000</u>	<u>100,000,000</u>	<u>250,000,000</u>	<u>50,000,000</u>

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**Three-A Resources Berhad  
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**11. Share capital (contd.)**

	Group/Company			
	2008		2007	
	Number of Shares	Amount RM	Number of Shares	Amount RM
<b>Issued and fully paid up</b>				
Ordinary share of RM0.20 each				
At 1 January	192,500,012	38,500,002	175,000,012	35,000,002
Issued on 17 June 2008 from share premium account	24,234,801	4,846,960	-	-
Issued on 17 June 2008 from retained earnings account	91,265,206	18,253,041	-	-
Issued on 31 May 2007 for cash	-	-	8,750,000	1,750,000
Issued on 20 November 2007 for cash	-	-	8,750,000	1,750,000
At 31 December	<u>308,000,019</u>	<u>61,600,003</u>	<u>192,500,012</u>	<u>38,500,002</u>

During the financial year, the Company increased its:

- (a) authorised ordinary share capital from RM50,000,000 to RM100,000,000 through the creation of 250,000,000 ordinary shares of RM0.20 each; and
- (b) issued and paid-up ordinary share capital from RM38,500,002 to RM61,600,003 by way of the issuance of 115,500,007 ordinary shares of RM0.20 each through a bonus issue of 3 new ordinary shares for every 5 existing ordinary shares via capitalisation from the share premium account and retained earnings of the Company of RM4,846,960 and RM18,253,041 respectively.

The new ordinary shares issued during the financial year ranked pari passu in all respects with the existing ordinary shares of the Company.

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**12. Share premium**

	<b>Group/Company</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
At 1 January	4,846,960	733,629
Add: Premium arising from issuing of 8,750,000 new ordinary shares at		
- RM0.36 each	-	1,400,000
- RM0.50 each	-	2,887,500
Less: Capitalisation for issuance of bonus issue of shares	(4,846,960)	-
Less: Transaction costs arising from issuance of shares	-	(174,169)
At 31 December	<u>-</u>	<u>4,846,960</u>

**13. Retained earnings**

Prior to the year of assessment 2008, Malaysian companies adopted the full imputation system. In accordance with the Finance Act 2007 which was gazetted on 28 December 2007, companies shall not be entitled to deduct tax on dividend paid, credited or distributed to its shareholders, and such dividends will be exempted from tax in the hands of the shareholders ("single tier system"). However, there is a transitional period of six years, expiring on 31 December 2013, to allow companies to pay franked dividends to their shareholders under limited circumstances. Companies also have an irrevocable option to disregard the 108 balance and opt to pay dividends under the single tier system. The change in the tax legislation also provides for the 108 balance to be locked-in as at 31 December 2007 in accordance with Section 39 of the Finance Act 2007.

The Company did not elect for the irrevocable option to disregard the 108 balance. Accordingly, during the transitional period, the Company may utilise the credit in the 108 balance as at 31 December 2007 to distribute cash dividend payments to ordinary shareholdings as defined under the Finance Act 2007. As at 31 December 2008 and 2007, the Company has the following Section 108 balance and tax exempt income account balance for the purpose of dividend payment:

	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
Section 108 tax credit balance	5,059,862	5,059,862
Tax exempt income account balance	<u>17,860,000</u>	<u>20,170,000</u>

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**14. Borrowings**

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
<b>Long term borrowings</b>		
Secured:		
Term loans	16,566,802	8,771,045
Hire purchase payables	1,093,789	552,715
	<u>17,660,591</u>	<u>9,323,760</u>

**Short term borrowings**

Secured:		
Bank overdrafts (Note 10)	1,365,122	-
Bankers acceptances	23,680,758	28,617,378
Term loans	2,198,678	1,583,731
Hire purchase payables	613,434	380,997
	<u>27,857,992</u>	<u>30,582,106</u>

	<b>Effective interest rate %</b>	<b>Maturity</b>	<b>Group</b>	
			<b>2008</b>	<b>2007</b>
			<b>RM</b>	<b>RM</b>
<b>Total Borrowings</b>				
Bank overdrafts	7.75	On demand	1,365,122	-
Bankers acceptances	3.67 - 4.73	Upon maturity	23,680,758	28,617,378
Term loans	7.22 - 8.88	2009 - 2019	18,765,480	10,354,776
Hire purchase payables	4.28 - 7.51	2009 - 2013	1,707,223	933,712
			<u>45,518,583</u>	<u>39,905,866</u>

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
<b>Maturity of borrowings:</b>		
Within one year	27,857,992	30,582,106
More than 1 year and less than 2 years	3,127,315	2,164,240
More than 2 years and less than 5 years	9,231,189	4,138,622
More than 5 years	5,302,107	3,020,898
	<u>45,518,583</u>	<u>39,905,866</u>

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**14. Borrowings (contd.)**

The bank borrowings are secured by the following:

- (a) fixed charges over the prepaid lease payments (Note 4) and factory and office buildings of the subsidiary (Note 3);
- (b) debentures incorporating fixed and floating charges over all assets and undertakings of the subsidiary, both present and future;
- (c) negative pledge on two adjoining pieces of leasehold land; and
- (d) a corporate guarantee by the Company.

Details on the hire purchase are as follows:

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
<b>Future minimum lease payments:</b>		
Not later than 1 year	700,748	423,776
Later than 1 year and not later than 2 years	508,723	357,200
Later than 2 years and not later than 5 years	676,624	225,050
Total future minimum lease payments	<u>1,886,095</u>	<u>1,006,026</u>
Less: Future finance charges	(178,872)	(72,314)
Present value of finance lease liabilities	<u>1,707,223</u>	<u>933,712</u>
 <b>Analysis of present value of finance lease liabilities:</b>		
Not later than 1 year	613,434	380,997
Later than 1 year and not later than 2 years	456,295	335,292
Later than 2 years and not later than 5 years	637,494	217,423
	<u>1,707,223</u>	<u>933,712</u>
Less: Amount due within 12 months	(613,434)	(380,997)
Amount due after 12 months	<u>1,093,789</u>	<u>552,715</u>

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**15. Deferred tax**

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
At 1 January	6,164,990	4,753,641
Recognised in the income statement (Note 22)	<u>(33,771)</u>	<u>1,411,349</u>
At 31 December	<u>6,131,219</u>	<u>6,164,990</u>

Presented after appropriate offsetting as follows:

Deferred tax liability	6,934,757	6,334,036
Deferred tax assets	<u>(803,538)</u>	<u>(169,046)</u>
	<u>6,131,219</u>	<u>6,164,990</u>

The components and movements of the Group's deferred tax liability and assets during the financial year prior to offsetting are as follows:

**Deferred tax liability**

	<b>Accelerated capital allowances RM</b>
At 1 January 2007	4,925,719
Recognised in the income statement	<u>1,408,317</u>
At 31 December 2007	6,334,036
Recognised in the income statement	<u>600,721</u>
At 31 December 2008	<u>6,934,757</u>

**Deferred tax assets**

	<b>Unutilised reinvestment allowances RM</b>	<b>Others RM</b>	<b>Total RM</b>
At 1 January 2007	-	(172,078)	(172,078)
Recognised in the income statement	-	3,032	3,032
At 31 December 2007	-	<u>(169,046)</u>	<u>(169,046)</u>
Recognised in the income statement	<u>(775,367)</u>	140,875	<u>(634,492)</u>
At 31 December 2008	<u>(775,367)</u>	<u>(28,171)</u>	<u>(803,538)</u>

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**15. Deferred tax (contd.)**

Deferred tax asset has not been recognised in respect of the following item:

	Group/Company	
	2008	2007
	RM	RM
Unutilised business losses	749,108	-

Deferred tax asset has not been recognised as the Company could not anticipate its realisation.

**16. Trade payables**

The normal trade credit term granted to the Group ranges from 30 to 60 days (2007: 30 to 60 days).

**17. Other payables**

	Group		Company	
	2008	2007	2008	2007
	RM	RM	RM	RM
Sundry payables	2,388,601	1,215,116	-	-
Accruals	2,665,205	1,879,564	26,938	23,788
	<u>5,053,806</u>	<u>3,094,680</u>	<u>26,938</u>	<u>23,788</u>

Included in sundry payables and accruals of the Group are amounts of RM1,579,315 (2007: Nil) due to contractors for the construction of plant and machinery.

**18. Revenue**

	Group		Company	
	2008	2007	2008	2007
	RM	RM	RM	RM
Sales of goods	152,251,574	107,118,021	-	-
Dividend income from a subsidiary	-	-	-	31,078,219
	<u>152,251,574</u>	<u>107,118,021</u>	<u>-</u>	<u>31,078,219</u>

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**19. Profit/(loss) from operations**

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Profit/(loss) from operations is stated after charging/(crediting):				
Staff costs (Note 20)	9,515,420	8,301,249	35,000	35,000
Depreciation of property, plant and equipment (Note 3)	3,512,337	3,011,197	468	468
Amortisation of prepaid land lease payments (Note 4)	155,412	155,412	-	-
Non-executive directors' remuneration	85,000	38,000	85,000	38,000
Auditors' remuneration	40,000	38,000	10,000	10,000
Expenses incurred on transfer of listing from MESDAQ market to the main board of Bursa Malaysia	536,441	-	536,441	-
Rent of premises	176,400	103,200	-	-
Lease of motor vehicles	22,776	1,420	-	-
Reversal of provision for doubtful debts	-	(324,843)	-	-
Bad debts written off	4,967	-	-	-
Realised exchange loss/(gain)	604,397	(183,326)	-	-
Unrealised foreign exchange (gain)/loss	(569,876)	11,493	-	-
Interest income	(22,084)	(21,293)	-	-
Gain on disposal of property, plant and equipment	(50,675)	-	-	-

Analysis of directors' remuneration:

Executive directors' remuneration:				
Other emoluments	1,616,300	1,195,684	35,000	35,000
Non-executive directors' remuneration:				
Other emoluments	85,000	38,000	85,000	38,000
<b>Total directors' remuneration (Note 25)</b>	<b>1,701,300</b>	<b>1,233,684</b>	<b>120,000</b>	<b>73,000</b>



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**19. Profit/(loss) from operations (contd.)**

The details of remuneration receivable by directors of the Company during the year are as follows:

	<b>Group</b>		<b>Company</b>	
	<b>2008</b>	<b>2007</b>	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>	<b>RM</b>	<b>RM</b>
<b>Executive (Note 20):</b>				
Salaries and other emoluments	925,948	858,404	35,000	35,000
Bonus	508,000	206,000	-	-
Defined contribution plan	182,352	131,280	-	-
	<u>1,616,300</u>	<u>1,195,684</u>	<u>35,000</u>	<u>35,000</u>
<b>Non-Executive:</b>				
Other emoluments	85,000	38,000	85,000	38,000
	<u>1,701,300</u>	<u>1,233,684</u>	<u>120,000</u>	<u>73,000</u>

The number of directors of the Company whose total remuneration during the financial year fell within the following bands is analysed below:

	<b>Number of directors</b>	
	<b>2008</b>	<b>2007</b>
<b>Executive directors:</b>		
Below RM50,000	3	3
RM50,001 - RM100,000	1	1
RM250,001 - RM300,000	1	1
RM300,001 - RM350,000	-	1
RM450,001 - RM500,000	1	-
RM500,001 - RM550,001	-	1
RM800,001 - RM850,001	1	-
<b>Non-executive directors:</b>		
Below RM50,000	<u>5</u>	<u>4</u>

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**20. Staff costs**

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Wages and salaries	8,639,439	7,540,403	35,000	35,000
Social security costs	45,712	48,898	-	-
Pension costs - defined contribution plans	632,565	568,187	-	-
Other staff related expenses	197,654	143,761	-	-
	<u>9,515,420</u>	<u>8,301,249</u>	<u>35,000</u>	<u>35,000</u>

Included in staff costs of the Group and of the Company are executive directors' remuneration amounting to RM1,616,300 (2007: RM1,195,684) and RM35,000 (2007: RM35,000) respectively as further disclosed in Note 19.

**21. Finance costs**

	Group	
	2008 RM	2007 RM
Interest expense on:		
Term loans	963,259	809,416
Bankers acceptance	1,400,882	757,741
Bank overdrafts	59,391	96,595
Hire purchase financing	106,558	50,266
	<u>2,530,090</u>	<u>1,714,018</u>
Bank charges	266,341	167,885
	<u>2,796,431</u>	<u>1,881,903</u>

**22. Taxation**

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Malaysian income tax:				
Tax expense for the year	712,506	853,703	-	5,078,219
Overprovision in prior years	(124,361)	(57,621)	-	-
	<u>588,145</u>	<u>796,082</u>	<u>-</u>	<u>5,078,219</u>

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**22. Taxation (contd.)**

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Deferred tax (Note 15):				
Relating to origination and reversal of temporary differences	709,745	1,435,507	(607)	-
Relating to changes in tax rates	(245,249)	(135,050)	-	-
(Over)/underprovision in prior years	(498,267)	110,892	607	-
	<u>(33,771)</u>	<u>1,411,349</u>	<u>-</u>	<u>-</u>
	<u>554,374</u>	<u>2,207,431</u>	<u>-</u>	<u>5,078,219</u>

Domestic current income tax is calculated at the statutory tax rate of 26% (2007: 27%) of the estimated assessable profit for the year. The domestic statutory tax rate will be reduced to 25% from the current year's rate of 26% with effect from the year of assessment 2009. The computation of deferred tax as at 31 December 2008 has reflected these changes.

A reconciliation of income tax expense applicable to profit/(loss) before taxation at the statutory income tax rate to income tax expense at the effective income tax rate of the Group and of the Company is as follows:

	Group		Company	
	2008 RM	2007 RM	2008 RM	2007 RM
Profit/(loss) before taxation	<u>12,689,262</u>	<u>12,319,807</u>	<u>(932,454)</u>	<u>30,856,553</u>
Taxation at Malaysian statutory tax rate of 26% (2007: 27%)	3,299,208	3,326,348	(242,438)	8,331,269
Effects of changes in tax rates on opening balances of deferred tax	(217,928)	(180,168)	-	-
Deferred tax recognised at different tax rates	(27,321)	45,118	-	-
Income not subject to tax	-	-	-	(3,312,900)
Expenses not deductible for tax purposes	383,773	941,421	47,063	59,850
Utilisation of previously unrecognised unutilised reinvestment allowance	(436,687)	-	-	-
Utilisation of current year's reinvestment allowance	(1,212,428)	(1,978,559)	-	-

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**22. Taxation (contd.)**

	Group		Company	
	2008	2007	2008	2007
	RM	RM	RM	RM
Deferred tax assets recognised on reinvestment allowance	(806,383)	-	-	-
Deferred tax asset not recognised in respect of current year's tax losses	194,768	-	194,768	-
(Over)/underprovision of deferred tax in prior year	(498,267)	110,892	607	-
Overprovision of income tax expense in prior year	(124,361)	(57,621)	-	-
Tax expense for the year	<u>554,374</u>	<u>2,207,431</u>	<u>-</u>	<u>5,078,219</u>

	Group	
	2008	2007
	RM	RM
Unutilised reinvestment allowance carried forward	<u>3,101,470</u>	<u>1,679,565</u>

**23. Earnings per share**

Basic earnings per share is calculated by dividing net profit for the year by the weighted average number of ordinary shares in issue during the financial year.

	Group	
	2008	2007
Net profit for the year (RM)	<u>12,134,888</u>	<u>10,112,376</u>
Weighted average number of ordinary shares in issue	<u>308,000,019</u>	<u>296,613,033</u>
Basic earnings per share (sen)	<u>3.9</u>	<u>3.4</u>

As a result of the issuance of ordinary shares through a bonus issue during the financial year, the weighted average number of ordinary shares has been adjusted retrospectively in accordance with FRS 133 - Earnings per share.

There have been no other transactions involving ordinary shares or potential ordinary shares between the reporting date and the date of completion of these financial statements.

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**24. Dividends**

	Dividend in respect of year		Dividend recognised in year	
	2008	2007	2008	2007
	RM	RM	RM	RM
<b>Recognised during the year</b>				
Interim dividend:				
- 1.2 sen tax exempt on 192,500,012 ordinary shares	2,310,000	-	2,310,000	-
- 1.2 sen tax exempt on 175,00,012 ordinary shares	-	2,100,000		2,100,000
<b>Declared and paid subsequent to year end (not recognised as at 31 December)</b>				
Interim dividend:				
- 1.2 sen tax exempt on 308,000,019 ordinary shares	3,080,000	-	-	-
	<u>5,390,000</u>	<u>2,100,000</u>	<u>2,310,000</u>	<u>2,100,000</u>

**25. Significant related party transactions**

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Group and the Company entered into the following transactions with related parties during the financial year:

			Outstanding balances	
	2008	2007	2008	2007
	RM	RM	RM	RM
<b>Group</b>				
Sales to Seong Chan Sauce & Foodstuff Sdn. Bhd.	(782,671)	(687,518)	(106,640)	(88,255)
Rent payable to Excellent Chemical Industrial Sdn. Bhd.	168,000	96,000	1,460	600
<b>Company</b>				
Repayment by/(advances to) a subsidiary	3,238,788	(31,287,520)	(45,967,275)	(49,206,063)

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**25. Significant related party transactions (contd.)**

Seong Chan Sauce & Foodstuff Sdn. Bhd. and Excellent Chemical Industrial Sdn. Bhd. are companies in which Fang Chew Ham, Foong Chiew Fatt, Fong Chiew Hean and Fong Chu King @ Tong Chu King, who are directors of the Company, have financial interests. Dato' Mohd Nor Bin Abdul Wahid is a director and has financial interests in Excellent Chemical Industrial Sdn. Bhd.

The directors are of the opinion that all the transactions above have been entered into in the normal course of business and have been established on terms and conditions that are not materially different from unrelated parties.

(b) Compensation of key management personnel

The remuneration of directors and other members of key management during the year was as follows:

	Group		Company	
	2008	2007	2008	2007
	RM	RM	RM	RM
Salaries and other emoluments	1,350,544	1,222,720	120,000	73,000
Bonus	684,000	321,000	-	-
Defined contribution plan	252,000	190,008	-	-
	<u>2,286,544</u>	<u>1,733,728</u>	<u>120,000</u>	<u>73,000</u>

Included in the total key management personnel are:

Directors' remuneration (Note 19)	<u>1,701,300</u>	<u>1,233,684</u>	<u>120,000</u>	<u>73,000</u>
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**26. Operating lease commitment**

The Group has entered into a non-cancellable operating lease on its warehouse. This lease has remaining non-cancellable lease term of 1 to 7 years. The future minimum lease payments under non-cancellable operating lease contracted for as at the balance sheet date but not recognised as liability are as follows:

	Group	
	2008	2007
	RM	RM
Future minimum rental payments:		
Not later than 1 year	96,000	168,000
Later than 1 year and not later than 5 years	144,000	240,000
	<u>240,000</u>	<u>408,000</u>

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**27. Commitments**

	<b>Group</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
<b>Capital expenditure:</b>		
Approved and contracted for	-	1,710,000

**28. Contingent liabilities - unsecured**

	<b>Company</b>	
	<b>2008</b>	<b>2007</b>
	<b>RM</b>	<b>RM</b>
Guarantees to licensed financial institutions in respect of credit facilities granted to a subsidiary company	43,811,350	38,972,154

**29. Financial instruments**

**(a) Financial risk management objectives and policies**

The Group's financial risk management policy seeks to ensure that adequate financial resources are available for the development of the Group's businesses whilst managing its interest rate, foreign exchange, liquidity and credit risks. The Group operates within clearly defined guidelines that are approved by the Board of Directors and the Group's policy is not to engage in speculative transactions.

**(b) Interest rate risk**

The Group's exposure to market risk for changes in the interest rate environment principally relates to its debts' obligations. The Group manages its interest rate exposure by maintaining a mix of fixed and floating rate borrowings. The Group ensures that it obtains borrowings at favourable interest rates.

Information relating to the Group's interest rates is disclosed in the Note 14.

**(c) Foreign currency risk**

The Company is exposed to transactional currency risk primarily through sales and purchases that are denominated in a currency other than the functional currency of the operations to which they relate. The currencies giving rise to this risk are primarily United States Dollars (USD) and Singapore Dollars (SGD). Foreign exchange exposures in transactional currencies other than functional currencies of the operating entities are kept to an acceptable level.

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**29. Financial Instruments (contd.)**

**(c) Foreign currency risk (contd.)**

The Group maintains a natural hedge, whenever possible, by borrowing in the currency of the country in which the investments are located or by borrowing in currencies that match the future revenue stream to be generated from its investments.

The net unhedged financial assets and liabilities of the Group that are not denominated in their functional currencies are as follows:

Functional currency of the Group is Ringgit Malaysia	United States Dollar RM	Singapore Dollar RM	Total RM
<b>At 31 December 2008</b>			
Receivables	8,025,889	1,491,400	9,517,289
Payables	(304,644)	(7,990)	(312,634)
<b>At 31 December 2007</b>			
Receivables	-	977,868	977,868

**(d) Liquidity risk**

The Group actively manages its cash and cash equivalents, operating cash flows and the availability of funding so as to ensure that there is adequate working capital and that repayment and funding needs are met.

**(e) Credit risk**

Credit risk is the risk that counter parties will be unable to meet their obligations resulting in financial loss to the Group.

It is the Group's policy to enter into transactions with a diversity of credit-worthy parties to mitigate any significant concentration of credit risk. The Group ensures that the goods sold are to customers with appropriate credit history and has internal mechanisms to monitor the granting of credit and management of credit exposures. The trade receivables represent the Group's maximum exposure to credit risk in the event the counter parties fail to perform their obligations. There was no significant concentration of credit risk to the Group as at year end.



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**29. Financial instruments (contd.)**

**(f) Fair values**

It is not practical to estimate the fair value of amount due from a subsidiary due principally to a lack of fixed repayment term entered by the parties involved and without incurring excessive costs. However, the Company does not anticipate the carrying amount recorded at the balance sheet date to be significantly different from the value that would eventually be received or settled.

The fair values of all other financial assets and liabilities of the Group and of the Company as at 31 December 2008 are not materially different from their carrying values.

**30. Significant events**

- (a) The Company has transferred its listing from MESDAQ Market to the Main Board of Bursa Malaysia Securities Berhad during the year.
- (b) On 13 February 2008, a subsidiary entered into a Sale and Purchase Agreement ("SPA") to acquire a parcel of leasehold land held under HS(M) 9071, PT No. 589, Mukim Sungei Buloh, Daerah Petaling, Negeri Selangor Darul Ehsan together with a Single Storey Factory Building erected thereon measuring in area approximately 4,046.85 square metres and bearing the postal address of Lot 589, Jalan Industries U19, Kampung Baru Seri Sungai Buloh, 47000 Selangor Darul Ehsan ("the Property") for a total cash consideration of RM1,900,000. The SPA was completed on 31 December 2008.

**31. Subsequent event**

On 5 February 2009, the Company has declared tax exempt interim dividend of 5% per ordinary share of RM0.20 each in respect of financial year ended 31 December 2008 amounting to RM3,080,000 and is paid on 11 March 2009.

**32. Segment information**

The Group's activities are predominantly in the manufacturing industry segment.

The Group's geographical segments are based on geographical location of its customers. The foreign customers are predominantly based in Hong Kong, China, South Korea, Singapore, Indonesia, Philippines, Australia and United States of America.

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**32. Segment information (contd.)**

The following table presents revenue regarding the Group's geographical segment:

	Group	
	2008	2007
	RM	RM
Malaysia	102,996,506	73,464,742
Foreign countries	49,255,068	33,653,279
	<u>152,251,574</u>	<u>107,118,021</u>

The Group's assets and liabilities are solely located in Malaysia.