

**THIS STATEMENT IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.**

If you are in any doubt as to the course of action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

Bursa Malaysia Securities Berhad ("**Bursa Securities**") has not perused the Share Buy-Back Statement ("**Statement**") prior to its issuance as it is an exempt document pursuant to Practice Note 18 of the Main Market Listing Requirements of Bursa Securities. Bursa Securities takes no responsibility for the contents of this Statement, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the contents of this Statement.



**THREE-A RESOURCES BERHAD**

199901006659 (481559-M)  
(Incorporated in Malaysia)

**STATEMENT TO SHAREHOLDERS**

**IN RELATION TO THE  
PROPOSED RENEWAL OF SHAREHOLDERS' MANDATE FOR THE COMPANY TO PURCHASE  
ITS OWN SHARES UP TO TEN PER CENTUM (10%) OF THE TOTAL NUMBER OF ISSUED  
SHARES**

**("PROPOSED RENEWAL OF SHARE BUY-BACK MANDATE")**

The ordinary resolution in respect of the above proposal will be tabled as Special Business at the Twenty-Fourth Annual General Meeting ("**24th AGM**") of Three-A Resources Berhad ("**3A**" or "**Company**"). The AGM will be held at Ballroom I (Main Wing), Tropicana Golf & Country Resort, Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan, Malaysia on Tuesday, 9 June 2026 at 10:00 a.m., or any adjournment thereof.

The Notice of AGM and Proxy Form are available for download at the Company's website at [www.three-a.com.my](http://www.three-a.com.my).

You are entitled to attend and vote at the AGM of the Company or to appoint a proxy or proxies to attend and vote on your behalf. The completed Proxy Form may be made in hard copy or electronic form. In the case of an appointment made in hard copy form, the Proxy Form must be deposited with the Share Registrar of the Company, Boardroom Share Registrars Sdn. Bhd. at 11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia. In the case of an appointment of a proxy made in electronic form, the Proxy Form must be deposited through the Share Registrar's website, Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>.

The lodging of the Form of Proxy will not preclude you from attending and voting in person at the AGM should you subsequently wish to do so.

All Proxy Forms submitted must be received by the Company on or before the date and time indicated below should you be unable to attend the meeting.

Last date and time for lodging the Proxy Form : Sunday, 7 June 2026 at 10:00 a.m.

Date and time of the AGM : Tuesday, 9 June 2026 at 10:00 a.m.

This Statement is dated 30 April 2026

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## DEFINITIONS

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Unless otherwise indicated, the following definitions shall apply throughout this Statement:

Act	:	The Malaysian Companies Act 2016, as amended from time to time and include any re-enactment thereof
AGM	:	Annual General Meeting
Annual Report 2025	:	Annual Report of 3A for the financial year ended 31 December 2025
Board	:	The Board of Directors of 3A
Bursa Securities	:	Bursa Malaysia Securities Berhad [Registration No. 200301033577 (635998-W)]
Code	:	The Malaysian Code on Take-Overs and Mergers 2016, as amended from time to time and include any re-enactment thereof
Directors	:	Shall have the meaning given in Section 2(1) of the Capital Markets and Services Act 2007
EPS	:	Earnings per share
Listing Requirements	:	Bursa Securities Main Market Listing Requirements and any amendments made thereto from time to time
LPD	:	31 March 2026, being the latest practicable date prior to the printing of this Statement
Major Shareholders	:	Means a person who has an interest or interests in one or more voting shares in the Company and the number or aggregate number of those shares is:  (a) ten percent (10%) or more of the total number of the voting shares in the Company; or  (b) five percent (5%) or more of the total number of voting shares in the Company where such person is the largest shareholder of the Company.  For this definition, "interest" shall have the meaning of "interest in shares" given in Section 8 of the Act.
NA	:	Net assets
Proposed Renewal	:	Proposed renewal of authority for 3A to purchase its own shares up to ten percent (10%) of the total number of issued shares of 3A
Purchased Shares	:	3A Shares purchased by the Company pursuant to the Proposed Renewal
RM and sen	:	Ringgit Malaysia and sen, respectively
3A or Company	:	Three-A Resources Berhad [Registration No. 199901006659 (481559-M)]
3A Group or Group	:	3A and its subsidiaries, collectively
3A Share(s) or Share(s)	:	Ordinary share(s) in 3A
SC	:	Securities Commission Malaysia
Statement	:	Statement to Shareholders dated 30 April 2026 in relation to the Proposed Renewal
Substantial Shareholder	:	Has the meaning given in Section 136 of the Act
Treasury Shares	:	Purchased Shares which are or will be retained in treasury by the Company and shall have the meaning given under Section 127(4)(b) of the Act.

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**DEFINITIONS**

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All references to “you” in this Statement are referred to 3A’s shareholders.

Words importing the singular shall, where applicable, include the plural and vice versa, and words referring to the masculine gender shall, where applicable, include the feminine and neuter genders and vice versa. Reference to persons shall include companies or corporations.

Any enactment referred to in this Statement is a reference to that enactment as amended or re-enacted from time to time.

All references to dates and times in this Statement are references to dates and times in Malaysia, unless otherwise stated.

Any discrepancy in the tables between the amounts listed and the totals in this Statement are due to rounding.

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## THREE-A RESOURCES BERHAD

199901006659 (481559-M)  
(Incorporated in Malaysia)

### Registered Office:

AL 308, Lot 590 & Lot 4196  
Jalan Industri, U19  
Kampung Baru Sungai Buloh  
40160 Shah Alam  
Selangor Darul Ehsan

30 April 2026

### Board of Directors:

Dato' Jagjit Singh a/l Bant Singh (*Independent Non-Executive Chairman*)  
Fang Siew Ping (Managing Director)  
Liew Kuo Shin (Executive Director)  
Jamel Bin Ibrahim (*Independent Non-Executive Director*)  
Dato' Shamesh a/l Jeevaretnam (*Independent Non-Executive Director*)  
Karmjit Kaur a/p Sarban Singh (*Independent Non-Executive Director*)  
Kee Thuan Chai (*Non-Independent Non-Executive Director*)  
Tan Soon Hoe (*Non-Independent Non-Executive Director*)

To: **The Shareholders of THREE-A RESOURCES BERHAD**

Dear Sir/Madam,

### PROPOSED RENEWAL OF SHARE BUY-BACK MANDATE

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#### 1. INTRODUCTION

On 17 April 2026, the Board announced to Bursa Securities that the Company intends to seek shareholders' approval for the Proposed Renewal of Share Buy-Back Mandate at the 24th AGM.

The purpose of this Statement is to provide you with information in relation to the Proposed Renewal and to seek your approval on the ordinary resolution pertaining to the Proposed Renewal to be tabled at the forthcoming AGM of the Company. The Notice of the 24th AGM and the Form of Proxy are enclosed in the Annual Report 2025, despatched to you together with this Statement.

**SHAREHOLDERS ARE ADVISED TO READ THE CONTENTS OF THIS STATEMENT CAREFULLY BEFORE VOTING ON THE RESOLUTION PERTAINING TO THE PROPOSED RENEWAL AT THE FORTHCOMING AGM.**

## 2. DETAILS OF THE PROPOSED RENEWAL

At the last AGM held on 4 June 2025, the Company had obtained its shareholders' approval to purchase up to ten percent (10%) of the total number of issued shares of the Company and the aforesaid approval will expire at the conclusion of the 24th AGM of the Company unless the approval is renewed.

The Company proposes to seek approval from its shareholders at the 24th AGM for the renewal of authority for the proposed purchase of the Company's own shares of up to ten percent (10%) of the total number of issued shares of the Company, subject to compliance with the provisions of the Act, the Listing Requirements and/or any other relevant authorities.

As at the LPD, the Company had purchased a total of 6,000,000 Shares which were retained as Treasury Shares. The total number of issued shares as at LPD before adjusting for the Treasury Shares held is 492,000,010 3A Shares.

The Proposed Renewal shall be effective immediately upon the passing of the ordinary resolution to be tabled at the 24th AGM of the Company to be convened and will continue to be in force until:

- (a) The conclusion of the next AGM of the Company following at which time the authority shall lapse unless by ordinary resolution passed at the meeting, the authority is renewed, either unconditionally or subject to conditions;
- (b) The expiration of the period within which the next AGM of the Company is required by law to be held; or
- (c) The authority is revoked or varied by ordinary resolution passed by the shareholders of the Company at a general meeting,

whichever occurs first, but shall not prejudice the completion of purchase(s) by the Company of its own Shares before the aforesaid expiry date and, in any event, in accordance with the Listing Requirements and any applicable laws, rules, regulations, orders, guidelines and requirement issued by any relevant authorities.

## 3. MAXIMUM NUMBER OR PERCENTAGE OF SHARES TO BE ACQUIRED

The maximum number of 3A Shares which may be purchased by the Company shall not exceed ten percent (10%) of the total number of issued shares of the Company in compliance with Paragraph 12.09 of the Listing Requirements.

As at the LPD, the maximum number of 3A Shares that can be purchased and/or held by the Company will be as follows:

	<u>No. of Shares</u>
Total number of issued shares of 3A (including 6,000,000 Treasury Shares)	<u>492,000,010</u>
10% of the total number of issued shares	49,200,001
Less: Total number of treasury shares held by 3A	(6,000,000)
Maximum number of shares which may be purchased in respect of the Proposed Renewal	<u>43,200,001</u>

However, the actual number of 3A Shares to be purchased by the Company pursuant to the Proposed Renewal, the total amount of funds involved for each purchase(s) and the time of the purchase(s) will depend on *inter alia*, the market conditions and sentiment of the stock market, the availability of financial resources of the Company and the availability of the retained profits of the Company.

## 4. MAXIMUM AMOUNT OF FUNDS TO BE ALLOCATED AND SOURCE OF FUNDS

The funding for the purchase of 3A Shares pursuant to the Proposed Renewal will be from internally generated funds and/or borrowings or a combination of both, the proportion of which will depend on the

actual number of 3A Shares to be purchased, the price(s) of the Shares, available funds at the time of purchase(s) and other relevant cost factors.

The maximum amount allocated for such transactions shall not exceed the aggregate balance standing in the retained profits of the Company.

Based on the latest Audited Financial Statements of the Company for the financial year ended 31 December 2025, the retained profits of the Company were RM21,183,000.

In the event the Company purchases its own shares using external borrowings, the Board will ensure that the Company has sufficient funds to repay the external borrowings and that the repayment is not expected to have a material effect on the cash flow of the Company.

## 5. RATIONALE FOR THE PROPOSED RENEWAL

The Proposed Renewal will enable the Company to utilise its financial resources not immediately required for use to purchase its own Shares from the open market of Bursa Securities. The Proposed Renewal, if implemented, may help to stabilise the supply and demand and price of its Shares traded on Bursa Securities, thereby supporting the fundamental value of the Shares.

The 3A Shares purchased, whether held as Treasury Shares or subsequently cancelled, will effectively reduce the number of Shares carrying voting and participation rights. Therefore, the Proposed Renewal may increase shareholders' value and improve, *inter alia*, the return on equity of the Group. The purchase of 3A Shares may result in an improvement in the consolidated EPS and/or NA per Share of the Group (given the decreased share base used for the computation of the EPS and NA).

The Purchased Shares can be held as Treasury Shares and resold on the stock market of Bursa Securities at a higher price with the intention of realising potential gain without affecting the total issued share capital of the Company. Should any Treasury Shares be distributed as share dividends, this would serve to reward the shareholders of the Company.

## 6. TREATMENT OF PURCHASED SHARES

In accordance with Section 127(4) of the Act, the Board may, at its discretion, deal with any Purchased Shares in the following manners:

- (a) To cancel the Purchased Shares;
- (b) To retain the Purchased Shares in treasury which is referred to as Treasury Shares in the Act; or
- (c) To retain part of the Purchased Shares as Treasury Shares and cancel the remainder.

Based on Section 127(7) of the Act, where such Shares are held as treasury shares, the Directors may at their discretion:

- (a) distribute all or part of the Shares as dividends to the shareholders, such dividends to be known as "shares dividends";
- (b) resell all or part of the Shares in accordance with the Listing Requirements;
- (c) transfer all or part of the Shares for the purposes of or under an employees' share scheme;
- (d) transfer all or part of the Shares as purchase consideration;
- (e) cancel all or part of the Shares; or
- (f) sell, transfer or otherwise use the Shares for such other purposes as the Minister charged with the responsibility for companies may by order prescribe.

Section 127(8) of the Act states that the holder of Treasury Shares which are held under Section 127(5) of the Act shall not confer:

- (a) The right to attend or vote at meetings and any purported exercise of such rights is void; and
- (b) The right to receive dividends or other distribution, whether cash or otherwise, of the Company's assets including any distribution of assets upon winding up of the company.

While the Purchased Shares are held as Treasury Shares, the Treasury Shares shall not be taken into account in calculating the number or percentage of shares or of a class of shares in the Company for any purpose including, without limiting the generality of Section 127(9) of the Act, the provisions of any law or requirements of the constitution of the Company or the listing requirements of a stock exchange on substantial shareholding, takeovers, notices, the requisitioning of meetings, the quorum for a meeting and the result of a vote on a resolution at a meeting.

As at the date of this Statement, the Board has yet to decide on the treatment of the Shares so purchased and will take into consideration the effects of such treatment on the Company in arriving at its decision. An immediate announcement will be made to Bursa Securities upon each purchase, cancellation, resale and/or transfer of Shares pursuant to the Proposed Renewal.

## **7. POTENTIAL ADVANTAGES AND DISADVANTAGES OF THE PROPOSED RENEWAL**

The potential advantages of the Proposed Renewal to the Company and its shareholders are as follows:

- (a) The Proposed Renewal, if implemented, will allow the Company to utilise its surplus financial resources that the Company has no immediate use, to purchase 3A Shares. If the 3A Shares purchased are held as Treasury Shares or cancelled immediately, this may improve the consolidated EPS and NA per share;
- (b) The Proposed Renewal may also stabilise the supply and demand of 3A Shares traded on Bursa Securities and reduce the volatility of 3A Share prices. The stability of 3A Share prices is important to maintain investors' confidence to facilitate future fund-raising exercises of the Company via the equity market;
- (c) The Proposed Renewal will provide the Company the opportunities for potential gains if the Purchased Shares which are retained as Treasury Shares are resold at prices higher than the purchase prices; and
- (d) In the event the Treasury Shares are distributed as share dividends, it will serve to reward the shareholders of 3A.

The potential disadvantages of the Proposed Renewal to the Company and its shareholders are as follows:

- (a) The Proposed Renewal, if implemented, will reduce the amount of financial resources available for distribution to the shareholders of the Company;
- (b) The cash flow of the Company may be affected if the Company decides to utilise bank borrowings to finance the Proposed Renewal;
- (c) The funds allocated for the Proposed Renewal could be used for other better investment opportunities which may emerge in the future; and
- (d) As the funds to be allocated for the Proposed Renewal must be made wholly out of the Company's retained profits, the amount available from this account for distribution of dividends to shareholders will be reduced accordingly.

The Proposed Renewal, however, is not expected to have any potential material disadvantages to the Company and its shareholders, as it will be exercised only after in-depth consideration of the financial resources of 3A which need to be balanced against investment opportunities and other proposals that can enhance the value to its shareholders. The Board, in exercising any decision in implementing the Proposed

Renewal, will be mindful of the interests of the Company and its shareholders.

## 8. EFFECTS OF THE PROPOSED RENEWAL

The effects of the Proposed Renewal on the share capital, NA, working capital, earnings and shareholdings of Directors and Substantial Shareholders of the Company are set out below:

### (a) Share Capital

The effect of the Proposed Renewal on the issued share capital of the Company will depend on whether the Purchased Shares are cancelled or retained as Treasury Shares. On the assumption that the Proposed Renewal is carried out in full and all the 3A Shares so acquired are subsequently cancelled, the Proposed Renewal will result in the total number of issued shares of the Company as at the LPD to be reduced as follows:

	<b>No. of 3A Shares</b>
Issued share capital as at LPD	492,000,010
Less: Maximum number of 3A Shares that may be purchased and cancelled pursuant to the Proposed Renewal	(49,200,001*)
Resultant issued share capital after cancellation of 3A Shares purchased under the Proposed Renewal	<u>442,800,009</u>

*\*Inclusive of 6,000,000 Treasury Shares as at LPD.*

In the event that all the 3A Shares so purchased are retained as Treasury Shares and not to be cancelled, the Proposed Renewal will not have any effect on the total number of issued shares of the Company.

### (b) Earnings

The effects of the Proposed Renewal on the consolidated earnings and EPS of 3A Group would depend on, *inter alia*, the number of Purchased Shares, the effective cost of funding as well as the interest income foregone in connection with the funding of such Purchased Shares. If the Purchased Shares are retained as Treasury Shares or cancelled subsequently, the number of shares applied in the computation of the EPS will be reduced and, this may improve the consolidated EPS of 3A Group.

### (c) NA

The effect of the Proposed Renewal on the NA of the Group is dependent on the number of 3A Shares purchased, the purchase price(s) of the 3A Shares, the effective cost of funding and the treatment of the 3A Shares purchased.

The Proposed Renewal will reduce the NA per Share if the purchase price is higher than the NA per Share at the time of purchase. On the contrary, the NA per Share will increase if the purchase price is lower than the NA per Share at the time of purchase.

### (d) Working Capital

The Proposed Renewal, as and when implemented, will reduce the working capital and cash flow of 3A Group, the quantum of which depends on, among others, the number of 3A Shares so purchased and the purchase price(s) of the 3A Shares.

For 3A Shares so purchased which are kept as Treasury Shares, upon resale at a higher selling price than the initial purchase price, the working capital and the cash flow of 3A Group will increase. The quantum of the increase in the working capital and cash flow will depend on the actual selling price(s) of the Treasury Shares and the number of Treasury Shares resold.

**(e) Dividends**

Assuming the Proposed Renewal is implemented in full and the dividend quantum is maintained at historical levels, the Proposed Renewal will have the effect of increasing the dividend rate of the Company as a result of the suspension of the rights of Treasury Shares to dividend entitlement or the reduction in the total number of issued shares of the Company in the event of the Treasury Shares being cancelled.

The Proposed Renewal may reduce the cash available which may otherwise be used for dividend payments. Nonetheless, the Treasury Shares may be distributed as dividends to the shareholders of the Company, if the Company so decides.

**(f) Gearing**

The effect of the Proposed Renewal on the gearing of the Group will depend on the proportion of borrowings utilised to fund any purchase of the Shares. The utilisation of any borrowings to fund the purchase of any Shares will increase the gearing of the Group.

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(g) **Directors' and Substantial Shareholders' Shareholdings**

Based on the Registers of Directors' Shareholdings and Register of Substantial Shareholders of the Company as at the LPD and assuming that the Proposed Renewal is implemented up to the maximum of 10% of the total number of issued shares of the Company and that the Purchased Shares are from the shareholders other than the Directors and Substantial Shareholders of 3A, the effect of the Proposed Renewal on the shareholdings of the Directors and Substantial Shareholders of 3A are set out below:

	Number of Shares held @				After the Proposed Renewal#			
	Direct	%	Indirect	%	Direct	%	Indirect	%
<b>Directors</b>								
Dato' Jagjit Singh a/l Bant Singh	-	-	-	-	-	-	-	-
Liew Kuo Shin	125,000	0.026	-	-	125,000	0.028	-	-
Fang Siew Ping	-	-	-	-	-	-	-	-
Kee Thuan Chai	-	-	-	-	-	-	-	-
Dato' Shamesh a/l Jeevaretnam	-	-	-	-	-	-	-	-
Jamel Bin Ibrahim	-	-	-	-	-	-	-	-
Karmjit Kaur a/p Sarban Singh	-	-	-	-	-	-	-	-
Tan Soon Hoe	-	-	-	-	-	-	-	-
<b>Substantial Shareholders</b>								
Fang Chew Ham Holdings Sdn Bhd	100,750,000	20.730	1,577,600 <sup>1</sup>	0.325	100,750,000	22.753	1,577,600 <sup>1</sup>	0.356
Wilmar International Limited	77,000,000	15.844	8,452,300 <sup>2</sup>	1.739	77,000,000	17.389	8,452,300 <sup>2</sup>	1.909
Fang Chew Ham	100,000	0.021	102,327,600 <sup>3</sup>	21.055	100,000	0.023	102,327,600 <sup>3</sup>	23.109
Teo Kwee Hock	56,762,250	11.679	554,375 <sup>4</sup>	0.114	56,762,250	12.819	554,375 <sup>4</sup>	0.125

**Notes:**

- @ Computation of percentage of shareholdings is based on the total issued shares of the Company excluding 6,000,000 Shares held by the Company as Treasury Shares.
- # Based on the assumption that the maximum number of shares bought back by the Company is 10% of the total number of issued shares of the Company, and that the Directors and the substantial shareholders' shareholdings in 3A remain unchanged.
- 1 Deemed interest through Seong Chan Sauce & Foodstuff Sdn Bhd pursuant to Section 8 of the Act.
- 2 Deemed interest through its wholly owned subsidiary, namely PGEO Group Sdn Bhd pursuant to Section 8 of the Act.
- 3 Indirect interest via shareholdings of Fang Chew Ham Holdings Sdn Bhd (100,750,000 ordinary shares) and Seong Chan Sauce & Foodstuff Sdn Bhd (1,577,600 ordinary shares) pursuant to Section 8 of the Act.
- 4 Deemed interest via shareholdings held by his family pursuant to Section 8 of the Act.

## 9. PUBLIC SHAREHOLDING SPREAD

The public shareholding spread of the Company as at the LPD and the resulting public shareholding spread of the Company, assuming the Company implements the Proposed Renewal in full, are as follows:

	As at the LPD <sup>@</sup>	After the Proposed Renewal <sup>#</sup>
Public Shareholding Spread	49.521%	44.596%

**Notes:**

<sup>@</sup> Computation of percentage of shareholdings is based on the total issued shares of the Company and excluding 6,000,000 Shares held by the Company as Treasury Shares.

<sup>#</sup> Based on the assumption that the maximum number of Shares bought back by the Company are up to 10% of the Company's total number of issued shares.

The Board is mindful of the requirement to maintain the public shareholding spread of at least twenty-five percent (25%) of the total number of listed shares of the Company (excluding treasury shares) pursuant to Paragraph 8.02(1) of the Listing Requirements and will continue to be mindful of such requirement when making any purchase of 3A Shares pursuant to the Proposed Renewal.

## 10. IMPLICATIONS OF THE CODE

As at the LPD, all the substantial shareholders' shareholdings are below twenty five percent (25%) of the voting shares of 3A. In the event that the Proposed Renewal is implemented in full, the shareholding of the substantial shareholders will not trigger the threshold under the Code, which is thirty-three percent (33%), assuming the total number of issued shares of 3A and the shareholdings of the substantial shareholders remain unchanged.

The Board does not anticipate any implication relating to the Code, even if the allowed maximum number of 3A Shares is purchased pursuant to the authority granted under the Proposed Renewal.

The Board is mindful of the requirement of the Code and will continue to be mindful of the requirement when making any purchase of the 3A Shares pursuant to the Proposed Renewal.

## 11. PREVIOUS PURCHASE, RESALE, CANCELLATION AND/OR TRANSFER OF TREASURY SHARES MADE IN THE PRECEDING TWELVE (12) MONTHS

As at the LPD, a total of 6,000,000 Shares were held as Treasury Shares. The Company has not resold, transferred and/or cancelled any Treasury Shares in the previous 12 months preceding this Statement.

There has not been any purchase of own shares by the Company in the previous twelve (12) months preceding the date of this statement.

## 12. HISTORICAL SHARE PRICES

The monthly highest and lowest prices of 3A Shares as traded on Bursa Securities for the past twelve (12) months are as follows:

	<b>High RM</b>	<b>Low RM</b>
<b><u>2025</u></b>		
April	0.77	0.70
May	0.79	0.75
June	0.77	0.72
July	0.75	0.71
August	0.74	0.70
September	0.74	0.70
October	0.75	0.70
November	0.71	0.69
December	0.73	0.69
<b><u>2026</u></b>		
January	0.72	0.69
February	0.72	0.69
March	0.69	0.67
Last transacted market price of 3A Shares on LPD		0.69

*(Source: Yahoo Finance)*

## 13. INTERESTS OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED TO THEM

None of the Directors and/or major shareholders and/or persons connected to them, has any interest, direct or indirect, in the Proposed Renewal or the subsequent resale of the Treasury Shares, if any.

## 14. APPROVAL REQUIRED

The Proposed Renewal is subject to the approval of the shareholders of 3A at the forthcoming 24th AGM to be convened. Save for the approval of the shareholders of 3A, there are no other approvals required for the Proposed Renewal.

## 15. DIRECTORS' RECOMMENDATION

The Board, having considered the Proposed Renewal, is of the opinion that the Proposed Renewal is in the best interest of the Company. Accordingly, the Board recommends that the shareholders of 3A vote in favour of the ordinary resolution pertaining to the Proposed Renewal to be tabled at the 24th AGM of the Company.

## 16. AGM

The 24th AGM, the notice of which is enclosed in the Annual Report 2025 will be held at Ballroom I (Main Wing), Tropicana Golf & Country Resort, Jalan Kelab Tropicana, 47410 Petaling Jaya, Selangor Darul Ehsan, Malaysia, for the purpose of considering and if thought fit, passing, inter alia, the ordinary resolution in relation to the Proposed Renewal under the agenda of "Special Business", to give effect to the Proposed Renewal.

The Notice of 24th AGM and Proxy Form are available for download at the Company's website at [www.three-a.com.my](http://www.three-a.com.my).

If you are unable to attend, participate, speak and vote at the AGM, you may appoint a proxy(ies) to do so on your behalf by completing, signing and depositing the Proxy Form in accordance with the instructions contained therein. Alternatively, you may appoint the Chairman of the meeting as your proxy and indicate your voting instructions in the Proxy Form.

The completed Proxy Form may be made in hard copy form or by electronic form. In the case of an appointment made in hard copy form, the proxy form must be deposited with the Share Registrar of the Company, Boardroom at Ground Floor or 11<sup>th</sup> Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia. In the case of an appointment of a proxy made in electronic form, the Proxy Form must be deposited through the Share Registrar's website, Boardroom Smart Investor Portal at <https://investor.boardroomlimited.com>. All Proxy Form submitted must be received by the Company not less than forty-eight (48) hours before the time for holding the AGM no later than Sunday, 7 June 2026 at 10:00 a.m. or any adjournment thereof.

## **17. FURTHER INFORMATION**

You are advised to refer to the attached Appendix I for further information.

Yours faithfully  
For and on behalf of the Board of Directors  
**THREE-A RESOURCES BERHAD**

**DATO' JAGJIT SINGH A/L BANT SINGH**  
**INDEPENDENT NON-EXECUTIVE CHAIRMAN**

**FURTHER INFORMATION****1. DIRECTORS' RESPONSIBILITY STATEMENT**

This Statement has been approved by the Board of 3A who, individually and collectively, accept full responsibility for the accuracy of the information contained in this Statement and confirm that, after making all reasonable enquiries and to the best of their knowledge and belief, there are no other facts the omission of which would make any statement herein misleading.

**2. DOCUMENT FOR INSPECTION**

Copies of the following documents will be available for inspection at the registered office of 3A at AL 308, Lot 590 & Lot 4196, Jalan Industri, U19, Kampung Baru Sungai Buloh, 40160 Shah Alam, Selangor Darul Ehsan, Malaysia during normal business hours from the date of this Statement to the date of the 24th AGM:

(a) Constitution of the Company; and

(b) Audited consolidated financial statements of 3A for the financial years ended 31 December 2024 and 31 December 2025.

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